



香港社會醫學學院
HONG KONG COLLEGE OF COMMUNITY MEDICINE
founder College of the Hong Kong Academy of Medicine
Incorporated with limited liability



ADMINISTRATIVE MEDICINE

Part I Examination

Monday 9 June 2014

17:30 – 19:00 (1½ hours)

Paper IB

Candidates must answer all parts of this questions

Style, clear grammatical English and legibility will be taken into consideration by the Examiners. Answers should be written in a form appropriate to the audience specified in the question.

Weighting of marks for each part of the question is shown in parenthesis.

**DO NOT OPEN PAPER UNTIL THE INVIGILATOR
INSTRUCTS YOU TO BEGIN**

7. The Director of Audit's Report on Regulatory Control of Private Hospitals (2012) highlighted the need to revamp the outdated Hospitals, Nursing Homes and Maternity Homes Registration Ordinance (Cap. 165), and commented on the inadequacies of current effort in regulating private hospitals. In response, the government's Working Group on Regulation of Private Hospitals discussed the following areas with suggestions to tighten regulation and licensing requirements:

- Power of regulatory authority
- Corporate governance requirements
- Clinical governance requirements
- Hospital accreditation requirements
- Price transparency requirements
- Sentinel event reporting requirements
- Complaint handling system requirements

Choose any 5 items from the above. Discuss and explain how such enhancements may affect the achievement of system goals such as Effectiveness, Quality and Safety, and Acceptability/Satisfaction.

(10 marks)

QUESTION CONTINUES

8. "Health expenditure is growing much faster than the economy". Please comment on the above statement and use examples to substantiate your discussion. (10marks)

9. Management of health care organisations in the public sector that provide universal access through tax-financed funding and salaried professionals differs from that of for-profit organisations in the private sector. Write short notes on the key differences of these two types of organisations under the following aspects:

- i. Managerial accountability (to whom and for what) (4 marks)
- ii. Setting of success measures for managers (3 marks)
- iii. People management (3 marks)

QUESTION CONTINUES

10. i. Define Sentinel Event (SE) in the context of Patient Safety
(2 marks)
- ii. Give 4 examples of SE with reference to either Joint Commission on Accreditation of Healthcare Organizations or Hong Kong Hospital Authority. (2 marks)
- iii. Discuss the underlying causes of SE relating to surgery in HA setting and how healthcare organization can overcome the challenge and minimize SEs in surgical setting. (6 marks)

END OF PAPER