



香港社會醫學學院  
HONG KONG COLLEGE OF COMMUNITY MEDICINE  
founder College of the Hong Kong Academy of Medicine  
*Incorporated with limited liability*



## ADMINSTRATIVE MEDICINE

### Part I Examination

**Tuesday 10 June 2008**  
**17:30 – 19:00 (1½ hours)**

### Paper IB

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**Candidates must answer all four questions**

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*This paper is intended to test knowledge across the broad range of the discipline. Candidates will be much disadvantaged if they fail to attempt any of the four questions or give grossly inadequate answers to any of them. It is, therefore, essential that candidates ALLOW SUFFICIENT TIME FOR EVERY QUESTION. Weighting of marks for each part of the question is shown in parenthesis. Please note that marks may be deducted for poor legibility.*

**DO NOT OPEN PAPER UNTIL THE INVIGILATOR  
INSTRUCTS YOU TO BEGIN**

7. The current healthcare reform proposals in Hong Kong include the wish to enhance primary care to put greater emphasis on preventive care, reduce the need for hospital care and improve the health of our community. How would you approach translating this policy into action and what barriers might you expect to face?

(10 marks)

8. (a) What is strategic purchasing? How is strategic purchasing different from resource allocation?

(5 marks)

(b) What is allocative efficiency? How is allocative efficiency different from technical efficiency?

(5 marks)

9. (a) Using an example of a traffic accident with mass casualties, describe the characteristics of a crisis situation and the critical factors affecting the effectiveness of crisis management on the part of Hospital Authority.

(6 marks)

(b) Discuss the important elements in the decision making process in a crisis situation.

(4 marks)

10. (a) Explain the importance of standards in healthcare system. Describe possible mechanisms in establishing standards for health care organizations.

(5 marks)

(b) Explain, with an example, the difference between 'patient safety incident' 'near miss' and 'adverse event'.

(5 marks)

**END OF PAPER**

**QUESTION CONTINUES**